



MUNICIPALITY SPATIAL PLANNING TRAINING

COURSE PROSPECTUS

THEME

Formulation, Implementation, Financing, Monitoring and Evaluation of Municipality Spatial Development Frameworks

27th – 30th August 2019

**Venue: New Fort View Hotel, Fort Portal Municipality,
Kabale District South Western Uganda**

Our Partners:



UN HABITAT
FOR A BETTER URBAN FUTURE

1







African Institute for Capacity Development (AICAD) -Headquarters
P. O. Box 46179-00100, NAIROBI - KENYA
Email: aicad@aicad.or.ke
Website: www.aicad-taku.org



Makerere University Main Building



TABLE OF CONTENTS

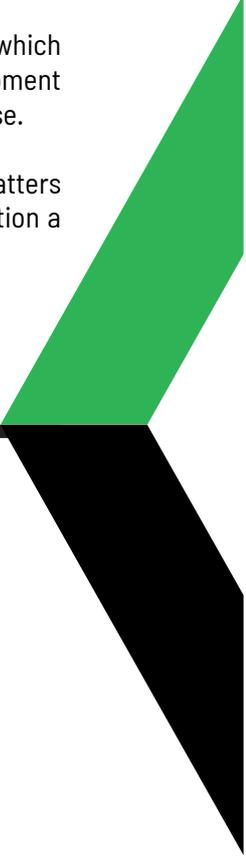
PREFACE.....	2
DESCRIPTION OF THE MODULES.....	4
TRAINING PROGRAMME.....	5
PARTICIPANTS.....	7
RESOURCE PERSONS.....	9
INFORMATION ABOUT THE ORGANIZERS.....	12
AICAD.....	12
UN-HABITAT.....	13
MAKERERE UNIVERSITY.....	15
KYAMBOGO UNIVERSITY.....	15
APPENDIX.....	16
MUNICIPALITY SPATIAL PLANNING PARTICIPANTS CONTACTS.....	16

PREFACE

The Organizers of the course, African Institute for Capacity Development (AICAD), UN-Habitat, Makerere University and Kyambogo University congratulate you on your selection to participate in the Sustainable Urban Development and Management Course for Municipality Planners and AICAD's partnering Universities in Uganda, to be held in Fort Portal Uganda, from 27 – 30 August 2019. We sincerely hope that you will complete the training programme.

The purpose of this course is to enable the participants to acquire knowledge and professional competence which will help them to participate more actively in the spatial planning and eventual economic and social development of their Municipalities, and to increase their ability to solve practical problems upon completion of the course.

The prospectus is aimed at giving you important information about the training course as well as other matters concerning your participation. We hope that the information given here will help in making your participation a pleasant one.



INTRODUCTION TO THE TRAINING COURSE

Objectives

The principal objective of the Municipality Spatial Planning course is to provide planners with requisite knowledge and analytical skills in formulation, implementation, financing, monitoring and Evaluation of Spatial Development Frameworks. This will provide additional technical knowledge and skills in formulating and implementing effective development policies and plans with specific focus on municipality spatial plans among other municipality and national plans. More specifically the course will look at among others;

1. Formulation and Implementation of Municipality Spatial Plans
2. Financing Municipality Spatial Plans
3. Monitoring and Evaluation of Municipality Spatial Plans
4. Underlying policies, law and guidelines to municipalities spatial planning

The course aims at

- ❑ Strengthening the municipal councils' capacity in National Planning by training municipality planners in the essential skills and approaches necessary for effective municipality development planning and management and
- ❑ Creating a forum in which municipality planners can exchange views and experiences thereby creating network building among municipalities.

Methodology

An Output-oriented Participatory Approach

The course will utilize a participatory out-put oriented training approach, based on three- way dialogue between the trainers and course participants, which ensure internalization of the training issues. It will involve a combination of training techniques including lectures, workshops, group and panel discussions and case study analysis. Participants will also be provided with an opportunity to exchange experiences from their Municipalities and key invited universities.

Results and feedback will be presented at plenary sessions, at which lecturers and resource persons will be present in order to ensure that full understanding has been achieved. In this regard, resource persons will provide supplementary comments and lecture inputs where gaps in knowledge appear.

This three-way dialogue is designed to link key points from the lecturer with the issues, tasks, and skills identified by participants, followed by feedback and supplementary input by lecturers and resource persons. This approach ensures internalization of the training, and is more effective than the conventional techniques. It has the additional benefit of enhancing consensus building and the development of group approach to problem solving.

In addition, participants will also be provided with an opportunity to exchange experiences from their municipalities.

The training faculty

The faculty will be leading experts from relevant key research and training institutions, relevant government planning agencies, AICAD and UN Habitat. They will conduct training of various modules in accordance with the participatory and output-oriented training methodology.

DESCRIPTION OF THE MODULES

The curriculum of the Municipality Spatial Planning Course is organized into three distinct but interrelated modules as follows:

Lecture topics and panel discussions constitute the modules. The principal objective of each module is to articulate and expose participants to the basic tenets of development theory and practice; and to ensure emerging issues in Municipality and National development planning receive adequate coverage.

The course duration is three days during which participants will be trained on the practical process of spatial planning, **which links knowledge to action and theory to practice**. Thus, the modules cover the domains of **theory, analysis, project planning and implementation as well as exchange of practical experience in municipal spatial planning**. The tentative contents of each of the three modules are described below:

Module 1: *Formulation and Implementation of Municipality Spatial Plans*

This module introduces learners to the concept of Municipality Spatial Planning, and its implication to socio- economic growth and development. It exposes the participants to the challenges of urban development & management in Uganda, National Planning and Development Frameworks and Guidelines, and; the policy and legal framework for Municipality Spatial Planning and a discussion of key themes and components in Municipality Spatial Planning.

It will expose participants to current and emerging issues in spatial planning. The module will cover the concepts and theories of spatial development, rationale for and its underlying themes. An overview of the recent approaches and experiences of county spatial planning process in Uganda and the role of participation in municipal spatial planning will be given special emphasis. A glimpse of municipal precursors of development e.g. institutions like universities will be present for dialogue on one on one practice.

Module 2: *Financing Municipality Spatial Plans*

The main focus of this module will be on various issues in cost configuration of Municipality spatial plans, procurement and tendering processes and capacity development needs for municipality spatial planning.

It will focus on the planning & budgeting processes, resource mobilization and revenue enhancement for Municipality Spatial Planning and development in Uganda.

Module 3: *Monitoring and Evaluation*

This module aims at equipping municipality planners with requisite knowledge on the procurement processes and implementation of urban planning and management services in Uganda and; monitoring and review of municipality spatial planning in light of growing population and required services.

It will focus on the challenges of urban planning and management and; improving public spaces and greening in Towns, Municipalities, Cities & metros in Uganda. It is on record that green belts of Kampala Capital City Authority, most municipalities and towns in Uganda have been taken by built environment!

TRAINING PROGRAMME

Date	Wednesday, 28 August 2019	Thursday, 29 August 2019	Friday, 30 August 2019
Themes	Formulation & Implementation	Financing	Monitoring & Evaluation
07:45 – 08:00	Registration	Recap	Recap
08:00 – 09:30	The need for urban planning, (<i>Grace Lubaale</i>)	Locating Municipal Spatial Planning (for towns, municipalities, cities, metropolitan areas) in Uganda's planning frameworks (<i>Saeed Abdallah Baghoth</i>)	Procuring urban planning and management services in Uganda (TORs, Tenders, Evaluation, Awards, Closure, etc.) (<i>Lubaale, and KCCA</i>)
09:30 – 10:15	Challenges of urban development & management in Uganda : population (<i>Christian Kakuba</i>)	Municipal Spatial Planning: steps, deliverables, formats (<i>Makerere University</i>)	A discussion of the challenges of urban planning and management in Uganda's Towns, Municipalities, Cities & metros (<i>Dominic Byarugaba and Christian Kakuba</i>)
10:15 – 10:45	Coffee/Tea Break	Coffee/Tea Break	Coffee/Tea Break
10:45 – 12:15	The planning context in Uganda: Constitutional, policy, legal, institutional frameworks (<i>Prof John Ntambwreki</i>)	Planning & Budgeting processes for towns, municipalities, cities and metros in Uganda (<i>Herbert Taremwa</i>)	Improving municipal finance and resource mobilisation (<i>Grace Lubaale/Research Beeline Africa</i>)
12:15 – 13:00	The planning context in Uganda (<i>Herbert Taremwa</i>)	Welcoming remarks Introductions Opening remarks Key note address	Improving public spaces and greening in towns, municipalities, cities and metros, (<i>Dominic Byarugaba</i>)
13:00 – 14:00	LUNCH	LUNCH	LUNCH
14:00 – 15:30	Planning, Local Economic Development & Poverty Reduction (<i>Grace Lubaale</i>)	Positioning implementation in the Municipal Spatial Planning (<i>Grace Lubaale</i>) Costing Municipal Spatial Plans: Emerging perspective (<i>Henry Bwisa</i>)	<i>Monitoring & Evaluation of Plans (Gulu University view, Wesonga Emmanuel)</i> <i>Monitoring & Evaluation of Plans (Kampala International University view, Abas Rutaro)</i> Entrepreneurship: Harnessing the youth dividend in towns, municipalities, cities and metros, (<i>Henry Bwisa</i>)

15:30 – 16:30	Key themes & components & processes of Municipal Spatial Planning in Uganda (<i>Saeed Abdallah Baghoth</i>)	Planning interventions for Local Economic Development: supporting entrepreneurship in towns, municipalities, cities and metros, (<i>Henry Bwisa</i>)	Improving Monitoring and Evaluation of the implementation of Municipal Spatial Plans, (<i>Christian Kakuba</i>) End of training evaluation
16:30 – 17:00	Coffee/Tea Break	Coffee/Tea Break	Coffee/Tea Break Closing remarks Next steps Departure
17:00 – 17:15	Formulation & Implementation of Plans (<i>Mbarara University view, Robinah F. Nakakeeto</i>)	Financing Plans (<i>Makerere University view, Amito Helen Kristine</i>)	
17:15 – 17:30	Formulation & Implementation of Plans (<i>Kyambogo University view, Derek Galiwango</i>)	Financing Plans (<i>Muni University view, Drania Silvano</i>)	
17:30 – 17:45	Formulation & Implementation of Plans (<i>Kabale University view, Alex Twebaze</i>)	Financing Plans (<i>Busitema University view, Gregory Tweheyo</i>)	
17:45 – 18:45	Group discussions & special topics Urban basic services: water, sanitation, and capacity building (<i>Saeed Abdallah Baghoth</i>)	Group discussions & special topics: international development cooperation (UN, World Bank, DFID, USAID, AUSAID, ADB, SIDA, etc.) and urban development and management (<i>KCCA and other municipalities</i>)	
18:45 – 20:00	DINNER	DINNER	DINNER

PARTICIPANTS

 <p>Sylvia Mbabazi Physical Planner, Nansana Municipality sylviambabazi1@gmail.com</p>	 <p>Karugaba Simon Peter Physical Planner, Nansana Municipality karugabapeter94@gmail.com</p>	 <p>Benon Yiga Town Clerk Kira Municipality yigaben@yahoo.com</p>	 <p>Atima Alfred Physical Planner Koboko Municipality alfredatima@gmail.com</p>
 <p>Stephen Muhwezi Physical Planner, Ntungamo Municipality smuhwezi2005@gmail.com</p>	 <p>Mr. Moses K. Atwine Director Physical Planning KCCA</p>	 <p>Mangasa Stansloas Town Clerk Koboko Municipality smangasa2010@gmail.com</p>	 <p>Nakiyimba Mary Gorret Physical Planner Tororo Municipality gorretp@gmail.com</p>
 <p>Peter Oluka Physical Planner Busia Municipality 256poluka@gmail.com</p>	 <p>Sande Goden Physical Planner Ibanda Municipal Council P. O Box 54. Ibanda Sandewgoden@gmail.com</p>	 <p>Joseph Kiwanuka Kakande Senior planner Mubende Municipality kiwakakandej@gmail.com</p>	 <p>Bisirikirwa Matia Senior Physical Planner Ssabagabo-Makindye Municipality bimat82@gmail.com</p>
 <p>Kenneth Mbabazi Physical Planner Kisoro Municipality ken2high@yahoo.com</p>	 <p>Othieno Andrew Nyeko Senior Physical Planner Iganga Municipal Council othienoandrew.nyeko@gmail.com</p>	 <p>Achola Irene Origa Physical Planner Kitgum Municipality openirene2010@gmail.com</p>	 <p>Charles Nampredo Senior Physical Planner Jinja Municipality nampendho@gmail.com</p>
 <p>Nambafu Fred Physical Planner Mbale Municipality fnambafu10@gmail.com</p>	 <p>Adyaka Alfred Manderfield Physical Planner & USMID-AF Coordinator Moroto Municipality palfreman2015@gmail.com</p>	 <p>Nanyonga Grace Physical Planner Entebbe Municipality mcgkn2000@yahoo.com</p>	 <p>Ndaru Gertrude Senior Physical Planner Masindi Municipality ndarugertrude@gmail.com</p>

PARTICIPANTS



Geoffrey Omara
Physical Planner
Lira Municipality
geoffreyomara2@gmail.com



Kamugisha Michael
Senior Physical Planner
Bushenyi Municipality
mikedidi2@icloud.com



Amito Helen Kristine
Development Officer
Makarere University
amitoxtine@gmail.com



Robinah F. Nakakeeto
Deputy Secretary (Planning)
Mbarara University of Science
& Technology
rnakakeeto@must.ac.ug



Kigozi Martin
Physical Planner
Masaka Municipality
jbehngana@yahoo.co.uk



Nakawuki Cissy
Physical Planner
Mityana Municipality
cissygift@gmail.com



Wesonga Emmanuel
University Planner
Gulu University
emma.wesonga98@gmail.com



Alex Twebaze
Universirty Planner
Kabale University
atwebaze@kab.ac.ug



Mukonyezi Evelyn
Physical Planner
Gulu Municipality
mukonyezievelyn@gmail.com



Mukalazi Tadeo Lusaalu
Senior Physical Planner
Mityana Municipality
mbtadeo2003@yahoo.com



Eric Sekitoleko
Planning and Development Unit
Mountains of the Moon University
esbalam@gmail.com
pdu@mmu.ac.ug



Abas Rutaro
University Planner
Kampala International
University
rutaro1982@gmail.com



Nakkazi Angela
Physical Planner
Mityana Municipality
nakkazi79@gmail.com



Drania Silvano
University Planner
Muni University
s.drani@muni.ac.ug
dransilver@yahoo.com



Derek Galiwango -
University Planner
Kyambogo University
dgaliwango@kyu.ac.ug



Ahimbisibwe Martin
Physical Planner
Masaka Municipality
joeahimbisibwe@gmail.com



Gregory Tweheyo
Deputy Director Planning and
Institutional Development
Busitema University
geoffreyomara2@gmail.com



Nakimera Angel Enid
Physical Planner
Kira Municipality
angellaenid@gmail.com

RESOURCE PERSONS



Prof. Henry M. Bwisa

EMAIL:

bwihem@gmail.com

Phone: +254 722 858 507

Professor, Institute of Enterprise Development. Jomo Kenyatta University of Agriculture and Technology (JKUAT).

Professor Henry M. Bwisa holds PhD in enterprise development (entrepreneurship) and teaches at the same JKUAT in Kenya. He is the Board Chairman for the African Agribusiness Incubators Network (AAIN), Margin Professional Services Groups and Kuku Bora Ltd and former chairman of Kenya's Investment Promotion Center (IPC), Kenya Investment Authority (Keninvest), the African Technology Policy Studies Network (ATPS) as well as the Kenya Paraplegic Organization (KPO). He is the director of Mukmik

consultants, Sorghum Value Chains Development Consortium (SVCDC) and sits on the board of Kenya Institute of Bankers (KIB). Prof Bwisa has consulted (and consults) for United Nations Centre for Regional Development (UNCRD), The African Union/InterAfrican Bureau for African Animal Resources (AU/IBAR), the African Confederation of Cooperative Savings and Credit Associations (ACCOSCA), Kenya Union of Savings and Co-operative Ltd (KUSCCO) and the ministries for Cooperative Development (then), Trade and Industries (then) and Ministry of Industry, Trade and cooperative and African Institute for Capacity Development (AICAD). Prof. Bwisa is accomplished researcher, educator, trainer, author and writer. His **book Entrepreneurship theory and Practice: A Kenyan perspective** is a government recommended reference book for entrepreneurship education and training. His works on entrepreneurship can be captured at www.mukmik.co.ke and his YouTube channel of Henry Bwisa. He serializes on Kenya's daily newspaper, The Standard as an opinion holder.



Dr. Christian Kakuba

EMAIL:

kakubachrist@yahoo.com

Phone :+256 772 461780

Lecturer, School of Statistics and Planning, College of Business and Management Sciences, Makerere University.

Dr. Kakuba is a bilingual Population Scientist. He is currently a Lecturer at the School of Statistics and Planning Makerere University, Kampala. He teaches courses in population studies and French as a language since his school is both Franco and Anglophone in nature and supervises graduate students in the areas of Economics, Population Studies, Reproductive Health and Development.

He also doubles as a Managing Director at Chrisbert Consult (U) Ltd, a consultancy firm reputable for doing monitoring and evaluation work in and outside Uganda in the broader social sciences and development.

He has trained and or done baseline/evaluation studies for:- The Ugandan Ministry of Water and Environment, Oxfam GB-Uganda, World Vision-Uganda, World Vision-Ireland, ICEIDA (The Icelandic International Development Agency), Save the Children-Uganda, CARITAS- Switzerland-Uganda, Mott McDonald-UK, African Capacity Building Foundation - Harare, AGRA (Alliance for Green Revolution in Africa)-Nairobi and AWARD (African Women in Agricultural Research) - Nairobi.

Christian has two Master's degrees, one in French and another in Population and Development, a Certificate in Impact Evaluation and a PhD in Socio Demography from Université de Paris Descartes (Paris V), Paris, France, Europe.

He also has additional skills in leadership and management of large projects, report writing, proposal writing and data Management. Christian boasts of international exposure and cross cultural dexterity having attended courses, lived and worked in Uganda, Kenya, Rwanda, Zimbabwe, Burundi, Madagascar, Tanzania, Mauritania, Burkina Faso, Ivory Coast and France.

RESOURCE PERSONS



Dr. Grace Lubaale

EMAIL:

glubaale@gmail.com

Phone: +254 722 783 698

Grace Nyonyintono Lubaale is an independent researcher and consultant Town and Regional Planner with over 17 years of planning, housing, consultancy, and research experience; and over 15 years of relevant experience in design, management and implementation of urban economic planning projects

in Sub Saharan Africa and particularly in Kenya. Grace has a track record of establishing innovative waste management initiatives in Kenya and Ethiopia and capacity building and interdisciplinary training with universities, national and local governments, communities and experience with multiple donors including UN agencies, the World Bank, DFID, Sida, SNV, JICA, NGOs, and civil society organizations in East, Central, Southern and West Africa. He holds a PhD in Urban and Regional Planning from the University of the Witwatersrand, Johannesburg, is a Registered Planner, member of the Kenya Institute of Planners and Spring International Association Development Planners, Germany.



Prof. Dominic Byarugaba

Executive Director:

AICAD

EMAIL:

Byarugaba@aicad.or.ke

dbbyarugaba@gmail.com

Phone: +254 724816848

Professor Byarugaba is a distinguished scholar and leader and is the Executive Director AICAD. Professor Byarugaba's skills as a researcher, manager, mentor and leader originate from his former employer, Mbarara University of Science and Technology (MUST) in Uganda but have been further enriched by the regional AICAD culture. Byarugaba's interest in natural environments stem far from his past work at the pristine Institute for Tropical Forest Conservation (ITFC) Bwindi in Uganda. His wide exposure gives him a planning scope with hands on physically witnessed experiences of well-designed environments. Professor Byarugaba holds a Bachelor of Science, Master of Science in Ethno-

Botany and PhD in Pharma-cognosy as shared PhD between University of Cape Town and MUST. He has special attachment to greening and multipurpose plant species having worked with WWF/UNESCO/Kew Gardens Initiative as a consultant and local Leader for Africa from 1997-2007 that promoted indigenous useful plant species for development in Africa for both medicinal and beautification of environments. Presently Byarugaba is ardent advocate of replenished environments at the smallest unit of life with a view to breed unified expansion for humanity's survival. Prof. Byarugaba consults National Geographic on natural beauty, UNESCO, WWF, UNDP, WB Inc and USAID. As a researcher, teacher and professor Byarugaba has supervised seven (7) PhD's in Uganda, Kenya, Zambia and South Africa and over 30 masters in Ugandan Universities. His versatile readership has earned him a classical opportunity as preferred reviewer on several journals e.g. Blackwell and African Journal of Ecology.

RESOURCE PERSONS



Mr. Herbert Taremwa

EMAIL:

htaremwa@gmail.com

Phone: +256 783 173 654

Mr. Herbert Taremwa is a Senior Administrator in the Planning and Development Department of Makerere University. He has experience in management and administration and is passionate about strategic planning and budgeting, monitoring and evaluation. He has participated in the development of Makerere University strategic plan (2008/09- 2018/19 and

2019/20- 2029/30) and coordinated development of strategic plans for Colleges (2008/09 - 2018/19 and 2019/20- 2029/30) under Makerere University. He has coordinated the implementation of the Presidential Initiative Projects for Science and Technology (2010 -2015 and 2015-2020). As a practitioner, he has proven success in assisting organisations/institutions in developing their strategic plans and projects developing their M&E frameworks. He has been involved in Planning and Budgeting committees of the university and university reporting. Herbert holds an MA (Education Management) PGDE, BA (A) from Makerere University and a certificate in Monitoring and Evaluation from MDF Training & Consultancy.



Dr. Saeed A. Baghoth

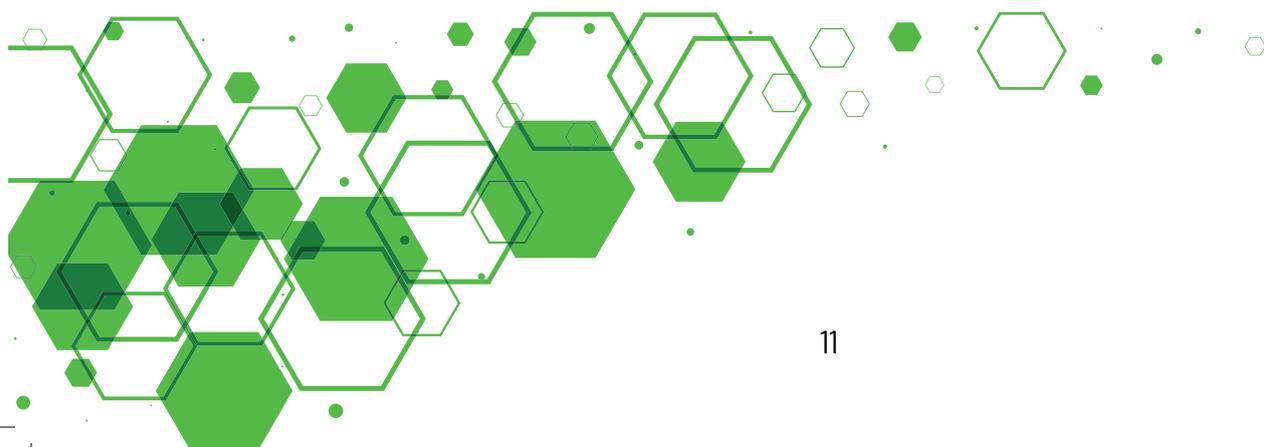
EMAIL:

sbaghoth@yahoo.co.uk

Phone: +256 700 197 880

Dr. Saeed Abdallah Baghoth, Lecturer of Environmental Engineering, Department of Mechanical and Production Engineering, Faculty of Engineering, Kyambogo University, Dr. Saeed has a PhD in drinking water supply engineering from Delft University of Technology in Delft, The Netherlands, and

a Master of Science (M.Sc.) in sanitary engineering from UNESCO-IHE Institute for Water Education in Delft, The Netherlands. He graduated with a Bachelors' degree in engineering majoring in civil engineering (BSc. Eng. (Civil)) from Makerere University. Dr. Saeed has several years of teaching and research experience and has authored or co-authored several academic articles in international peer reviewed journals. He is a lecturer of environmental engineering at Kyambogo University with more than 20 years of professional experience in urban infrastructure, safe drinking water and sanitation, having worked as the Town Engineer for Kamuli Town, and later as Water Engineer for Kamuli District.



INFORMATION ABOUT THE ORGANIZERS

AICAD

Background

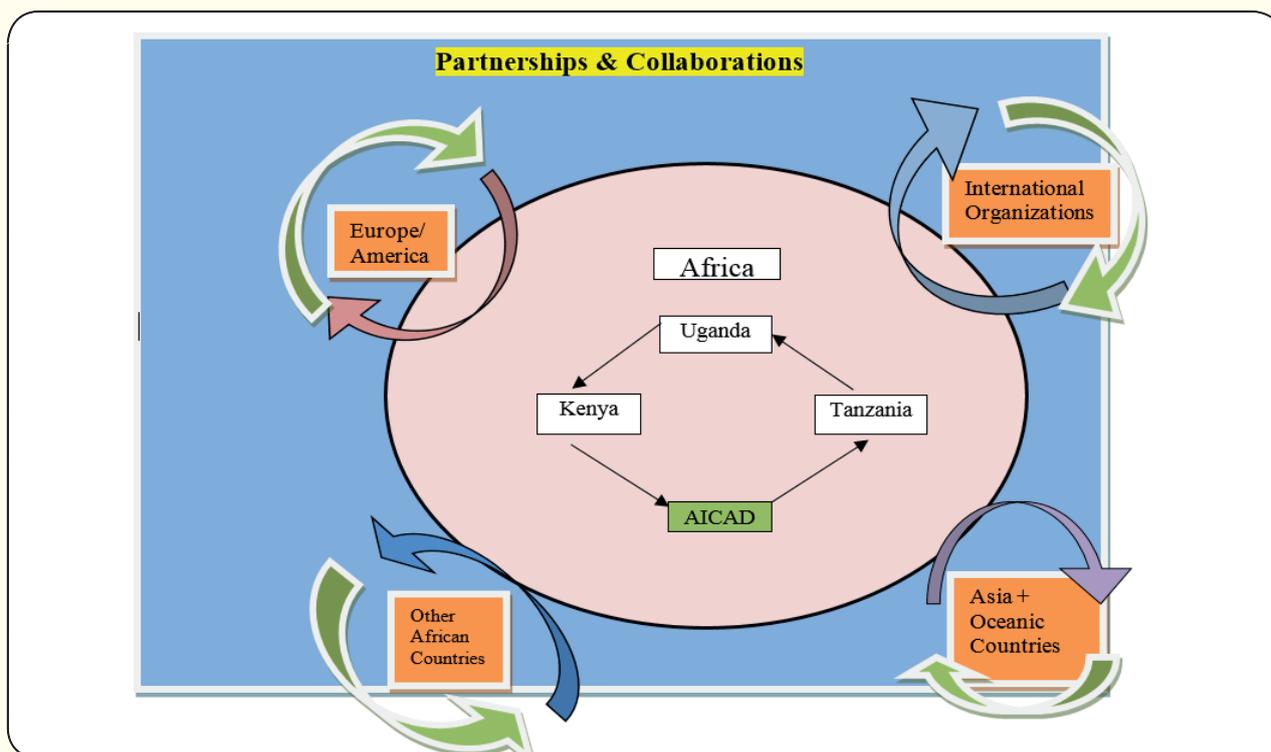
AICAD is located in Juja, Kenya, 35km north east of Nairobi. It is an autonomous International Institute that deals with poverty reduction in Africa through human capacity development. The Institute is jointly financed by the three East African governments; Kenya, Tanzania and Uganda, with the support of development partners. The establishment of AICAD came as a result of high level negotiations and commitments that led to signing of records of discussion, memoranda and articles of association by the three governments of East Africa and Japan. Following these agreements, AICAD was established on the 1st of August 2000 on the guiding principles of partnership and ownership among its member states.

Vision

“To be the leading African institution in building human capacity for poverty reduction.”

AICAD aims at achieving poverty reduction and socioeconomic development, by developing capacity of the African people to solve the problems of Africa, through:

- Utilizing existing knowledge and technology;
- Creating new technology suitable for local conditions;
- Developing and utilizing the potential capacity of local expertise;
- Building a bridge between institutions creating technology and the communities using it;
- Exchanging information, experiences and practices;
- Sharing human resources and information in the region and beyond;
- Creating solutions to African problems for society development.



Mission

To link knowledge to application within communities in partner countries in Africa in order to reduce poverty.

Collaboration

AICAD collaborates with both governmental and private organizations such as Universities, Research Institutions, Industries, NGOs, CBOs and Government departments and Agencies, within and outside Africa. It utilizes human resources and other suitable facilities in these institutions through partnerships.

AICAD Approach to Poverty Reduction

AICAD works by reinforcing linkages between 'intermediary' institutions and poor communities in participating countries. AICAD recognizes that the linkages between research organizations and communities are currently weak and the primary role of AICAD is to strengthen these linkages.

In doing so, AICAD implements activities for the identification and generation of appropriate knowledge and technology, translating appropriate knowledge and technology into a form that can be effectively disseminated and subsequently transferred to the communities that require it. AICAD works with a range of intermediary organizations in undertaking its activities. These institutions include public and private universities, NGOs, CBOs, government ministries, research and extension institutions.

In order to realize poverty reduction, AICAD identified four mutually interacting functional divisions namely; Administration and Finance, Research and Development, Training and Extension and Information, Networking and Documentation working with the community.

UN-HABITAT

Background

UN-Habitat is the United Nations programme working towards a better urban future. Its mission is to promote socially and environmentally sustainable human settlements development and the achievement of adequate shelter for all.

UN-Habitat, the United Nations programme for human settlements, is at the helm of that change, assuming a natural leadership and catalytic role in urban matters. Mandated by the United Nations General Assembly in 1978 to address the issues of urban growth, it is a knowledgeable institution on urban development processes, and understands the aspirations of cities and their residents. For close to forty years, UN-Habitat has been working in human settlements throughout the world, focusing on building a brighter future for villages, towns, and cities of all sizes. Because of these four decades of extensive experience, from the highest levels of policy to a range of specific technical issues, UN-Habitat has gained a unique and a universally acknowledged expertise in all things urban. This has placed UN-Habitat in the best position to provide answers and achievable solutions to the current challenges faced by our cities. UN-Habitat is capitalizing on its experience and position to work with partners in order to formulate the urban vision of tomorrow. It works to ensure that cities become inclusive and affordable drivers of economic growth and social development.

In its work, UN-Habitat has developed a holistic and global approach towards urbanization that embraces much more than just technical considerations. Beyond its traditional core areas.

— such as city planning, infrastructure development, and participatory slum upgrading — UN-Habitat, today, also focuses on urban legislation and risk management, as well as gender, youth and capacity building for all actors involved in the urbanization process. UN-Habitat undertakes cutting edge research on urban trends, with the resulting flagship reports being authoritative and highly regarded within

the urban development community. Through its global advocacy platforms such as the World Urban Campaigns (WUC), and events, such as the World Urban Forums (WUF), UN-Habitat also establishes think tanks and networks that enable governments, experts, civil society groups, multilateral organizations, private sector, and all other development partners to jointly address present and future urban predicaments.

UN-Habitat's work also depends on close partnerships with national and local governments, helping authorities and institutions to identify and address their specific needs.

Current Priority Areas

Over the past few years, UN-Habitat has been refining its approach to implementing its normative and operational work.

Within the framework of the six year strategic plan for 2014-2019, and building on the new vision of the role of urbanization in sustainable development, UN-Habitat has adopted a more strategic and integrated approach to addressing the challenges and opportunities of the twenty first century cities and human settlements. The strategic and integrated approach adopted by UN-Habitat in the implementation of the new strategic plan goes beyond addressing only the symptoms of malfunctioning urbanization. It is integrated, rather than sectoral, transformative rather than fragmentary, and links urbanization and human settlements to sustainable development by focusing on prosperity, livelihoods and employment.

A three pronged approach has been adopted and places emphasis on urban legislation, urban planning and design, urban economy and municipal finance. The three approaches are seen as levers for transforming cities and human settlements into centers of greater environmental, economic and social sustainability.

UN-Habitat believes that a holistic approach to urban development and human settlements which provides for affordable housing and infrastructure, and prioritizes slum upgrading and urban regeneration is needed. Thus, the agency is committed to improving the quality of human settlements including the living and working conditions of both urban and rural dwellers. We believe this will reduce poverty, and increase access to basic services, housing and mobility.

The priority areas are:

1. Urban Legislation, Land and Governance
2. Urban Planning and Design
3. Urban Economy
4. Urban Basic Services
5. Housing and Slum Upgrading
6. Disaster Risk Reduction and Rehabilitation
7. Urban Research and Capacity Development

Regional and Metropolitan Planning Unit

Located in the Urban Planning and Design Branch, the Regional and Metropolitan Planning Unit (RMPU) is located in Nairobi Kenya. The RMPU focuses on providing tools and services through projects to aid in the development and implementation of National Urban Policies and spatial frameworks and sound regional and metropolitan planning practices for compact, integrated, connected, and socially inclusive cities, adopted by partners in metropolitan, regional, and national authorities.

The global phenomenon of urbanization and the increased level of global connectivity have meant that urban policy and planning now require a scope that reaches beyond the traditional city. Urban planning and urban public policy are now asked to address wider ranging questions such as urban connectivity between cities, regional and metropolitan level development, and consideration for the urban/rural interface.

In many cases in order to deliver effective and efficient plans and policies in the urban sphere, this demands a broader approach to urban planning and policy and a higher level of vertical and horizontal coordination in the form of national level guidance, or national urban policies, and planning at the regional and metropolitan scale.

The work of the Regional and Metropolitan Planning Unit (RMPU) is centered on this broader scope for planning and policy through different scales and means. In order to provide guidance on planning and policy at the metropolitan, regional and (supra) national scales, the RMPU conducts activities in knowledge management, tools development, capacity development, policy dialogue, partnership development, technical assistance and advisory services.

The Regional and Metropolitan Planning Unit is mandated within UN-Habitat to respond to the following areas of intervention:

- National Urban Policies within the spatial frameworks from feasibility, diagnostics, formulation and implementation to monitoring and tracking progress;
- Urban and Territorial Planning, particularly the rolling out, implementation, and monitoring of the International
- Guidelines on Urban and Territorial Planning; and
- Regional, Metropolitan and City-region planning including urban-rural linkages, urban development corridors and clusters, green economy, systems and connections of cities.
- To deliver on its areas of intervention, the Unit works through the following services and projects:
 - Develop, manage and disseminate knowledge;
 - Promote frameworks, policies and normative products;
 - Support capacity development efforts;
 - Develop tools and instruments;
 - Strengthen partnerships and networking; and
 - Provide advisory services and technical assistance to member states and Habitat Agenda partners.

RMPU partners include (but are not limited to) intergovernmental organizations, national governments, regional and metropolitan authorities, local government, academia, civil society organizations.

MAKERERE UNIVERSITY

Established in 1922 as a technical school offering courses in carpentry, building and mechanics, Makerere University in Uganda is the oldest higher

education institution in the country. It grew quickly in size, expanding into medical care, agriculture, veterinary sciences and teacher training courses. By 1949 it had become known as University College, affiliated to University College London, before being granted independent university status in 1970, providing undergraduate and postgraduate degrees.

With a student body of around 38,000 and comprising 10 constituent colleges, Makerere University also offers evening and external study programmes. It is a research-led institution and boasts partnerships with government, industry and other universities.

Located on Makerere Hill, one of the six hills on which Uganda's capital city Kampala is built, the university's main campus spans 300 acres and is just a short distance away from the city centre.

The vision of the University is to be the leading institution for academic excellence and innovations in Africa. The mission of Makerere University is to provide innovative teaching, learning, research and services responsive to National and Global needs.

KYAMBOGO UNIVERSITY

Kyambogo University (KYU) is a public university in Uganda. It was established in 2003 by the Universities and Other Tertiary Institutions Act 2001 by merging Uganda Polytechnic Kyambogo (UPK), the Institute of Teacher Education, Kyambogo (ITEK), and the Uganda National Institute of Special Education (UNISE).

The vision of Kyambogo University is to be a Centre of Human Resources excellence in transforming Kyambogo University into a world-class university. Its mission is to contribute to the advancement and promotion of knowledge and development of skills in science, technology and education through attraction and retention of well qualified and motivated Human Resources.

APPENDIX

MUNICIPALITY SPATIAL PLANNING PARTICIPANTS CONTACTS AICAD SPONSORED PARTICIPANTS

	OFFICER'S NAME	MUNICIPALITY	POSITION	EMAIL	CONTACT MOBILE
1	Kamugisha Michael	Bushenyi	Senior Physical Planner	mikedidi2@icloud.com	0772393474
2	Peter Oluka	Busia	Physical Planner	256poluka@gmail.com	+256753543555
3	Nanyonga Grace	Entebbe	Physical Planner	mcgkn2000@yahoo.com	+256758894868
4	Mukonyezi Evelyn	Gulu	Physical Planner	mukonyezievelyn@gmail.com	0774157328
5	Sande Goden	Ibanda	Physical Planner	sandegoden@gmail.com	0779390986
6	Othieno Andrew Nyeko	Iganga	Physical Planner	othienoandrew.nyeko@gmail.com	+256751843234 +256773608384
7	Charles Namphedo	Jinja	Senior Physical Planner	nampendho@gmail.com	+256784078301 +256704970383
8	Moses K. Atwine	KCCA	Director Physical Planning	anabitaka@kcca.go.ug	0794660927
9	Benon Yiga	Kira	Town Clerk	yigaben@yahoo.com	+256773282574 +256704553927
10	Kenneth Mbabazi	Kisoro	Physical Planner	ken2high@yahoo.com	+256787725006 +256702461687
11	Achola Irene Origa	Kitgum	Physical Planner	openirene2010@gmail.com	+256782927970
12	Atima Alfred	Koboko	Physical Planner	alfredatima@gmail.com	0773245766
13	Geoffrey Omara	Lira	Physical Planner	geoffreyomara2@gmail.com	+256782717276
14	Kigozi Martin	Masaka	Physical Planner	jbehangana@yahoo.co.uk	+256774450226
15	Ndaru Gertrude	Masindi	Senior Physical Planner	ndarugertrude@gmail.com	+256772465927
16	Nambafu Fred	Mbale	Physical Planner	fnambafu10@gmail.com	+256777912155
17	Mukalazi Tadeo Lusaalu	Mityana	Senior Physical Planner	mbtadeo2003@yahoo.com	+256783104057
18	Alfred Manderfield Adyaka	Moroto	Physical Planner & USMID-AF Coordinator	palfreman2015@gmail.com	+256774543251 +256757543251
19	Joseph Kiwanuka Kakande	Mubende	Senior planner	kiwakakandej@gmail.com kiwakakande@yahoo.com	+256772529252
20	Karugaba Simon Peter	Nansana	Physical Planner	karugabapeter94@gmail.com	+256758353091
21	Stephen Muhwezi	Ntungamo	Physical Planner	smuhwezi2005@gmail.com	+256702953003
22	Bisirikirwa Matia	Ssabagabo-Makindye	Senior Physical Planner	bimat82@gmail.com	+256782395800
23	Nakiyimba Mary Gorret	Tororo	Physical Planner	gorretp@gmail.com	+256772673407 +256701673407

MUNICIPALITY & CITY SPONSORED PARTICIPANTS

	OFFICER'S NAME	MUNICIPALITY	POSITION	EMAIL	CONTACT MOBILE
24	Mangasa Stansloas	Koboko	Town Clerk	smangasa2010@gmail.com	+256773245766
25	Nakawuki Cissy	Mityana	Physical Planner	cissygift@gmail.com	+256785248439
26	Nakkazi Angela	Mityana	Physical Planner	nakkazi79@gmail.com	+256789566497
27	Sylvia Mbabazi	Nansana	Physical Planner	sylviambabazi11@gmail.com	+256771376844
28	Nakimera Angel Enid	Kira	Physical Planner	angellaenid@gmail.com	0771816583

AICAD PARTNERING UNIVERSITY PLANNERS

	OFFICER'S NAME	UNIVERSITY	POSITION	EMAIL	CONTACT MOBILE
29	Gregory Tweheyo	Busitema University	Planner	geoffreyomara2@gmail.com	+25670298071
30	Galiwango Derek	Kyambogo University	AG. Director Planning & Development	dgaliwango2@gmail.com dgaliwango@kyu.ac.ug	+256773203098 +256701309866
31	Amito Helen Kristine	Makerere University	Planner Development Officer	amitoxtine@gmail.com	0771321384
32	Robinah Florence Nakakeeto	Mbarara University	Planner	rnakakeeto@must.ac.ug	+256 782318811 +256 706018811
33	Abas Rutaro	Kampala International University	Planner	rutaro1982@gmail.com	0778421387 0750494028
34	Alex Twebaze	Kabale University	Planner	atwebaze@kab.ac.ug	0772370506 0701086809
35	Silvanio Drania	Muni University	Planner	s.drani@muni.ac.ug dransilver@yahoo.com	0774020148
36	Wesonga Emmanuel	Gulu University	Planner	emma.wesonga98@gmail.com	0785238 868
37	Eric Sekitoleko	Mountains of the Moon University	Planning and Development Manager	esbalam@gmail.com pdu@mmu.ac.ug	0702757735
38	Ahimbisibwe Martin	Masaka Municipality	Physical Planner	joeahimbisibwe@gmail.com	0782715319, 0703085253



Kyambogo University Main Building



